# Induction Pack for members of multi-agency boards and partnerships in Solihull

### Our integrated public service approach

Last updated: July 2024

This pack provides members of Solihull multi-agency boards and partnerships (which oversee or co-ordinate services for our residents) with the key information you need.

#### It covers:

- Solihull overview;
- 'Common purpose' across all our Solihull boards and partnerships;
- The remit, responsibilities and membership of each of the main multi-agency boards and partnerships; and
- An overview of the relationships between them.

#### Solihull – who are we?

216,000 residents

3 constituencies: Solihull West and Shirley; Meriden and Solihull East; Birmingham Hodge Hill and Solihull North



17 council wards

1 local authority

1 NHS Integrated Care Board



3 NHS Foundation Trusts (and we also commission services from Coventry & Warwickshire and South Warwickshire NHS Partnership Trusts)

Solihull Local Policing Unit

Solihull Fire Station

Solihull Community Housing

124 CQC registered social care providers

16 Parish and Town Councils

800+ active community, voluntary and faith organisations and groups



5 school collaboratives involving 76 primary, secondary and special schools

3 locality areas: north, east and west, each supporting populations of 50-70,000

5 Primary Care Networks made up of 24 GP practices

Part of Birmingham & Solihull ICS and West Midlands Combined Authority.

### Our common purpose and ambition

We are part of the Birmingham and Solihull Integrated Care System (ICS).

Our vision is "The healthiest place to live and work driving equity in life chances and health outcomes for everyone".

#### Our ICS strategic goals are to:

- Reduce the gap in life expectancy between the best and worst areas
- Increase the contribution of health partners to the social and economic development of Birmingham and Solihull
- Reduce infant mortality
- Enable rapid access to diagnostic, emergency and elective care services
- Reduce mental health prevalence and ensure those who need mental health care can access it locally
- Early intervention for children and older people

For Solihull, this means being a great place for people to live and for our staff to work.

### What we are trying to achieve together

Tackling inequalities: We will work towards addressing the long-standing causes of inequality.

Strengthening early intervention: We will empower people to self-care and support others to stay well. Using shared local intelligence, we will target early intervention services to enable people to stay as independent and well as possible, for as long as possible.

Using the 'Solihull £' to best effect: We will support delivery at the level that delivers the best outcomes for local people – neighbourhood, locality, borough and beyond.

Co-ordinated services: People experience a 'one team approach' where staff from different organisations work together seamlessly.

## How we will work together for Solihull people and communities

Solihull partners have previously agreed how we will work together as partners across all our multiagency boards. This is known as our '6 Cs' framework:

**Connections**: between boards and between key individuals will be strong, to ensure we are making the right links to have an effective impact.

**Consistency**: doing things in a standardised way to improve efficiency and ease of navigation of our arrangements.

**Coordination**: making sure our plans and priorities are coherent and work well together, and that the right people are sighted on what we are doing.

**Communication**: ensuring we communicate with clarity, conciseness and consistency as a group between ourselves, partners and the communities we serve

Working together across our Boards is underpinned by the ethos of co-operation and commitment.

### Principles into practice

#### We will:

- Use a set of *common outcomes* that are meaningful to people across Solihull and measure our progress against these. All organisations will be accountable for success.
- Be *open and transparent* in our decision making with governance arrangements that support action and make the right decision the easiest decision to make.
- Develop our system so that it better promotes *self-care* and is easy for everyone to understand and use.
- With our workforce, identify what is needed to develop our system and to support the associated workforce and cultural changes.
- Create capacity across the system to enable positive change and support individuals and teams to work as *one Solihull workforce*.
- Display creativity to solve problems, learning from each other and from best practice

### Key multi-agency boards and partnerships

Solihull Health and Wellbeing Board

Chair: Cllr Ian Courts, Leader of the Council & Lead Member for Business and the Economy

Solihull Place Committee

Chair: Paul Johnson, Chief Executive, Solihull MBC

Community Safety Partnership: 'Safer Solihull'

Chair: Borough Commander, West Midlands Police.

The Domestic Abuse Partnership Board and Exploitation Reduction Delivery Group are among the boards reporting to the Community Safety Partnership.

Solihull Safeguarding Adults Board

Independent Chair: Sue Ross

Solihull Safeguarding Children Partnership
Independent Scrutineer: Jo Procter

#### Priorities on a Page 2024-25

Solihull Safeguarding Children Partnership (SSCP), Solihull Safeguarding Adults Board (SSAB) and the Community Safety Partnership (CSP) work to safeguard children, young people, and adults. The Place Committee is a formal subcommittee of the Integrated Care Board (ICB). The Health and Wellbeing Board (H&WB) needs to maintain an oversight of the work of each Board/Partnership to inform delivery of its own function of improving the health and wellbeing of the people in Solihull. Boards and Partnerships will respond to new and emerging issues as they arise.

#### Health and Wellbeing Board



Accountable for identifying priority areas and ensuring that services work together to improve health and wellbeing of the local population. It has a system assurance role in relation to safeguarding of vulnerable people.

#### Priorities:

- 1. Improve the health of pregnant women babies and children
- Improve the health and wellbeing of young people.
- 3. Improve the health and wellbeing of working age adults.
- 4. Support healthy ageing
- 5. Improve end of life care
- 6. Improve mental health for all ages

#### Safeguarding Adults Board



Responsible for challenging partner agencies on their success in ensuring adults are kept safe. The annual report is taken to the Health and Wellbeing Board which has a system oversight role.

#### Priorities:

- To understand from Solihull's communities and those with lived experience of safeguarding, what they need from an effective safeguarding response and act on this, a robust response to financial <u>abuse</u>.
- Improve effectiveness of interventions and reduce the impact of neglect on adults in <u>Solihull</u>
- 3. A robust response to self-neglect

#### Safeguarding Children Partnership



Responsible for challenging partner agencies on their success in ensuring children, young people and families are kept safe. The annual report is taken to the Health and Wellbeing Board which has a system oversight role.

#### Priorities:

- 1. Neglect Embed and evidence impact of Solihull's Neglect Strategy
- Connections and Impact Improve the understanding and impact of key connected safeguarding concerns across the system
- SSCP Effectiveness Continue to review our safeguarding arrangements and governance structure to ensure effectiveness and impact.

#### Safer Solihull (Community Safety Partnership)



Work to protect the local communities from crime and to help people feel safer.

#### Priorities:

- Violence and the Serious Violence Duty (focus on Solihull, Chelmsley Wood and Shirley Town centres)
- 2. Improved communications and community engagement
- Data intelligence
- 4. Addressing substance misuse/Harm to Hope.
- 5. Prevent and reduce the impact of domestic abuse.

#### ICB Place Committee

The Place Committee is a formal subcommittee of the Integrated Care Board (ICB) to formalise place working and to delegate responsibility and control of functions and budgets.

#### Priorities:

- 1. Integrating Community Services
- 2. Improving prevention and early intervention
- 3. Improving mental health (all age)
- 4. Reducing health inequalities
- 5. Establishing a Community & Wellbeing hub at Kingshurst
- 6. Delivering the Primary Care Strategy

### Solihull Health and Wellbeing Board

- Health and Wellbeing Boards (HWBB) were established under the Health & Social Care Act 2012 to act as a
  forum in which key leaders work together to improve the health and wellbeing of the local population.
- The HWBB is a statutory committee of the Local Authority charged with promoting greater integration and
  partnership working between the NHS, Public Health and local government. It has a statutory duty to produce
  a Joint Strategic Needs Assessment and a Health and Wellbeing Strategy. Also, to sign-off Better Care Fund
  plans. It has a key role in system assurance and maintains a key focus upon improving outcomes for children
  and young people.
- The Council, Integrated Care System and Healthwatch Solihull are statutory members. In Solihull, we also have broader representation - police, fire, housing, secondary healthcare, mental health, the Schools Accountability Board and the voluntary sector – recognising the importance of working together as a whole system to address health and wellbeing.
- The Board takes a 'do, sponsor, watch' approach. This helps it to focus on the big issues (through its five priorities) and support a wider of set activities that contribute to addressing inequalities and promoting integration

### **Solihull Place Committee**

- The Council, health services and other partners must work together to support the health, wellbeing and safety of local people.
- Solihull 'Place' is the geographical boundary of Solihull Council
- Locally these agencies come together at a 'Place' level through a formal officer subcommittee of the Birmingham and Solihull Integrated Care Board.
- Place Committee, and the Place Commissioning Group (subgroup), ensure that health and care is integrated and that needs of local communities are met.
- The Committee has responsibility for:
  - Strategic Commissioning agreeing the outcomes we want to improve and the services we need to commission to achieve the strategic priorities for Solihull
  - Oversight of the Collaboratives ensuring the plans of the Community Care Collaborative and the Mental Health Provider
     Collaborative are appropriate at place-level and progress is being made to deliver on the outcomes agreed
  - Other responsibilities including distribution and monitoring use of Fairer Futures Fund and reviewing wider ICS plans to ensure place-level priorities are considered.

Membership includes: Chief Executive, Solihull MBC (Chair), ICB Executive leads, Community Integrator rep, Primary Care Provider rep, NHS community service rep, Public Health, Adult Social Care, Children's Social Care, VCSE, Healthwatch, Police, SCH

### Solihull Place Committee Priorities 2024 - 25

**Key Priority** 

Community Care Collaborative

Kingshurst Community Wellbeing Hub Mental Health Provider Collaborative

LD and Autism

CYP Early Help

Overarching Themes

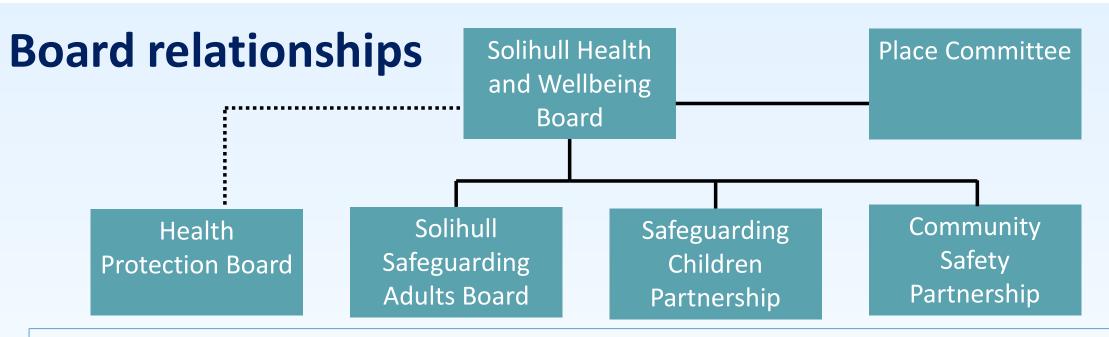
Prevention - Living Well In Solihull, All Age Prevention Strategy

Tackling Health Inequalities Strategy

Enablers

Fairer Futures Fund Voluntary Sector Infrastructure Population Health Management

Place based Commissioning



The **Health and Wellbeing Board** is accountable for identifying priority areas and ensuring that services work together. It has a system assurance role in relation to safeguarding of vulnerable people.

The **Safeguarding Adults Board** and the **Safeguarding Children Partnership** are responsible for challenging partner agencies on their success in ensuring children, young people and adults are kept safe. Their annual reports are taken to the Health & Wellbeing Board which has a system oversight role.

**Safer Solihull (the Community Safety Partnership)** is made up of representatives from the police, local authorities, fire and rescue authorities, health and probation services (the 'responsible authorities'). The responsible authorities work together to protect their local communities from crime and to help people feel safer.

The **Health Protection Board's** purpose is to develop, co-ordinate and oversee the implementation of an effective, multi-agency Solihull-wide health protection, prevention and response to reduce morbidity and mortality from communicable diseases.

### Solihull **Safeguarding Adults Board**

#### THREE LEAD SAFEGUARDING PARTNERS

- Chief Executive Officer for Solihull Metropolitan Borough Council (SMBC)
- Chief Constable for West Midlands Police (WMP)
- Chief Executive Officer for Birmingham & Solihull Integrated Care Board (BSOL ICB)



#### SOLIHULL SAFEGUARDING ADULTS BOARD

Chair: Independent Chair

success areas and responsibility for ensuring that the selected work priorities are delivered in such a way that they make a positive impact on the outcomes for adults with care and support needs in Solihull, with a focus on driving improvement in safeguarding

Oversight of all SSAB activity delivered through the subcommittees, tasking pieces of work accordingly. Identification of risks and

#### **Performance and Audit** Subcommittee

Di Rhoden (BSol ICB)

Monitoring and review of performance information from a range of sources, interrogating further, when necessary, to provide a level of assurance to the SSAB partners in respect of multi-agency safeguarding arrangements in Solihull. Implement and deliver the SSAB's annual multi-agency audit programme (aligned to local priorities, national and regional and local learning), to assess the effectiveness f multi-agency safeguarding practice.

#### Learning and Improvement Subcommittee

Graeme Trayer (SMBC)

Disseminate learning across Partnership. Learning will come from a range of activities including SARs following serious incidents, local and relevant national SARs, domestic homicide reviews and child safeguarding practice reviews where safeguarding adult issues have arisen, multi-agency audits, feedback, research and national guidance.

#### **Policy and Procedure Subcommittee**

Lizzie Edwards (SMBC)

Develop, disseminate, and keep under review, multi-agency policies, procedures and local practice guidance based on legislation, regional guidance, up to date best practice and learning from SARs. Develop and build on existing protocols for sharing information. Promote the implementation of policies, procedures and local practice quidance across the partnership in Solihull.

#### **Engagement and Prevention** Subcommittee

Christine Forde (SAtA)

Develop communications approaches so that people with care and support needs know what safeguarding is, how to protect themselves and how to report abuse. Develop engagement strategies so that people's experience of safeguarding will inform future communications and improvements to safeguarding practice. Keep a watching brief of prevention and early intervention strategies which may contribute to the prevention of abuse and harm - such as suicide prevention strategy, loneliness and isolation strategy, safe places scheme.

#### Safeguarding Adult Review **Subcommittee**

Lizzie Edwards (SMBC)

Delegated responsibility to consider referrals for SARs and to make recommendations against the statutory criteria to the SSAB chair as to what, if any, practice review or other learning lessons activity is to be undertaken. It will also oversee the completion of reviews and implementation of subsequent action plans.

#### Safeguarding Practice Learning Forum

To bring together practitioners and managers from the adults and children's workforce ensure that they are sufficiently equipped by way of local and national knowledge and skills to enhance safeguarding practice and hereby promote positive safeguarding outcomes for children, young people and adults with care and support needs.

#### **Exploitation Reduction Delivery** Group

Chair: Children's Services

The Care Act 2014 is the legal framework for Safeguarding Adult Boards. Section 42 requires local authorities to establish a Safeguarding Adults Board to help and protect cases where an adult:

- Has needs for care and support (whether or not the authority is meeting any of those needs) and
- Is experiencing, or at risk of, abuse or neglect, and
- As a result of those needs is unable to protect himself or herself against the abuse of neglect or the risk of it.

The work of the Adults Safeguarding Board is governed by the following equal principles: Empowerment, Prevention, Proportionality, Protection, Partnership and Accountability. Priorities are reviewed annually.

### Solihull Safeguarding Children **Partnership**

#### THREE LEAD SAFEGUARDING PARTNERS

- Chief Executive Officer for Solihull Metropolitan Borough Council (SMBC) (Chair)
- Chief Constable for West Midlands Police (WMP)
- Chief Executive Officer for Birmingham & Solihull Integrated Care Board (BSOLICB)

#### SSCP EXECUTIVE GROUP

Chair: Three Delegated Safeguarding Partners on a rotating basis. Currently Beate Wagner, DCS, SMBC Oversight of all SSCP activity delivered through the subgroups, tasking pieces of work accordingly. Identification of risks and success areas and responsibility for ensuring that the selected work priorities are delivered in such a way that they make a positive impact on the outcomes for children and young people in Solihull, with a focus on driving improvement in practice



#### **Assurance and Review Group**

Chair: Carol Douch, SMBC

Monitoring and review of performance information from a range of sources, interrogating further, when necessary, to provide a level of assurance to the delegated safeguarding partners in respect of multi-agency safeguarding arrangements in Solihull.

#### **Child Safeguarding Practice Review Panel**

Chair: Di Rhoden Bsol ICB

Delegated responsibility to undertake rapid reviews following notifiable serious incidents and to consider referrals for child safeguarding practice reviews. It will review all available information in order to make recommendations against the statutory criteria to the Safeguarding Partners as to what, if any, practice review or other learning lessons activity is to be undertaken.

#### **Learning & Development Group**

Chair: TBC, WMP

Disseminate learning across the Partnership. Learning will come from a range of activities including: rapid reviews following serious incidents, local and relevant national child safeguarding practice reviews, domestic homicide reviews and safeguarding adult reviews where safeguarding children issues have arisen, reviews of child deaths, multi-agency audits, service user feedback, research and national guidance.

Multi-agency learning will be identified through the CSPR Panel, the Assurance and Review Group and the MASH Strategic Group.

#### **Exploitation Reduction Delivery Group**

Chair: Children's Services

#### **Audit Group**

Chair: Tony McGregor, **SMBC** 

Implement and deliver the SSCP's annual multi-agency audit programme (aligned to local priorities, national and regional and local learning), to assess the effectiveness of multi-agency safeguarding practice.

#### **Mash Steering Group**

Chair: Vicky Hodgkins, SMBC Ensure that operations within MASH function effectively and in accordance with statutory duties and safeguarding responsibilities which ensure a timely response to the safeguarding needs of children and their families.

#### **Education & Safeguarding Group**

Chair: Natasha Chamberlain, SMBC The Education and Safeguarding Group will ensure that, in line with Section 175/157 of the Education Act 2002, children and young people aged between 0-19 years within education settings in Solihull who require support and/or protection are identified, and action taken to meet their individual needs.

#### **Neglect Steering Group**

Chair: Mike Hayward, SMBC

The Neglect Steering Group will provide the necessary leadership and co-ordination to oversee the implementation of the Neglect Strategy across Solihull:

- · Securing a collective commitment · Driving effective leadership
- Increasing awareness and understanding
- Developing a common definition of neglect

#### **Safeguarding Practice Learning Forum**

Run by SSCP and SAB Training Officers

To bring together practitioners and managers from the adults and children's workforce ensure that they are sufficiently equipped by way of local and national knowledge and skills to enhance safeguarding practice and hereby promote positive safeguarding outcomes for children, young people and adults with care and support needs.

Priorities for the SSCP are reviewed annually and an annual report is produced in line with statutory requirements.

For more information contact the Business Manager, sscp@solihull.gov.uk or visit Home - Solihull Safeguarding Children Partnership (safeguardingsolihull.org.uk)

#### **Community Safety Partnership** Safer Solihull Community Safety Partnership (Exec Board) Chair: Rich Harris (WMP) Safer Solihull Working Group Chair: Austin Rodriguez **Violence Reduction Partnership** A regular forum for community safety specialists and experts in the borough to review, respond to and coordinate multi-agency activity in response to emerging community safety threats and trends. It does this through monthly and quarterly reviews of community safety data and assessments, as well as agency referrals to the group. ASB Problem Solving Panel **Exploitation Reduction Domestic Abuse** Reducing Reoffending Youth Justice Management Combatting Drugs & Alcohol Group Partnership Board **Management Board Board Partnership** Richard Staveley (SMBC) Iona Payne(SMBC) Neeraj Malhotra (SMBC) Jackie Stevenson (HM Prison Iona Payne (SMBC) Neeraj Malhotra (SMBC) and Probation Service) Anti-social Responsible for overseeing the Partnership Problem Solving Panel is Established to meet To co-ordinate the provision of youth Established to meet the requirements a group of representatives of a range development of strategic priorities, requirements set out in the Section 4 iustice services for all those in the set out in Dame Carol Black review of Multi-agency group of partners who and will co-ordinate actions and of agencies and organisations who of the Domestic Abuse Act 2020 authority's area who need them; and drug policy and to implement the 'From seek to reduce and prevent crime. oversee delivery of these, in respect come together to consider serious, which places a statutory duty on Harm to Hope Strategy' locally. to carry out such functions assigned rehabilitate offenders, reduce of both children & adults who are persistent and/or complex anti-social Local Authorities to provide strategic in the LA's youth justice plan. Also Accountable to the Solihull Community reoffending, and increase confidence victims, or at risk of, exploitation. behaviour issues and provide a direction and leadership for tackling has delegated responsibility from the Safer Partnership Board, and Regional in the criminal justice system. coordinated multi-agency response. domestic and sexual abuse in SSP Executive Board for "youth (West Midlands) Combatting Drugs and Solihull. violence" Alcohol Partnership. **DHR Executive Group** Young People SMBC **ASB Reviews** Alison McGrory (SMBC) To develop, co-ordinate and oversee Multi-agency case review meetings to the implementation of an effective, Multi-agency meetings to oversee the evaluate the response from agencies multi-agency Solihull wide programme partnership DHR process, ensuring to reports of ASB, supporting victims to address substance misuse and compliance with the statutory duty to through problem solving and finding alcohol concerns surrounding children, conduct reviews. solutions.

oung people, and families.