Induction Pack for members of multi-agency boards and partnerships in Solihull

Our integrated public service approach

Last updated: February 2025

This pack provides members of Solihull multi-agency boards and partnerships (which oversee or co-ordinate services for our residents) with the key information you need.

It covers:

- Solihull overview;
- 'Common purpose' across all our Solihull boards and partnerships;
- The remit, responsibilities and membership of each of the main multi-agency boards and partnerships; and
- An overview of the relationships between them.

Solihull – who are we?

216,000 residents

3 constituencies: Solihull West and Shirley; Meriden and Solihull East; Birmingham Hodge Hill and Solihull North



17 council wards

1 local authority

1 NHS Integrated Care Board



3 NHS Foundation Trusts (and we also commission services from Coventry & Warwickshire and South Warwickshire NHS Partnership Trusts)

Solihull Local Policing Unit

Solihull Fire Station

Solihull Community Housing

124 CQC registered social care providers

16 Parish and Town Councils

800+ active community, voluntary and faith organisations and groups



5 school collaboratives involving 76 primary, secondary and special schools

3 locality areas: north, east and west, each supporting populations of 50-70,000

5 Primary Care Networks made up of 24 GP practices

Part of Birmingham & Solihull ICS and West Midlands Combined Authority.

Our common purpose and ambition

We are part of the Birmingham and Solihull Integrated Care System (ICS).

Our vision is "The healthiest place to live and work driving equity in life chances and health outcomes for everyone".

Our ICS strategic goals are to:

- Reduce the gap in life expectancy between the best and worst areas
- Increase the contribution of health partners to the social and economic development of Birmingham and Solihull
- Reduce infant mortality
- Enable rapid access to diagnostic, emergency and elective care services
- Reduce mental health prevalence and ensure those who need mental health care can access it locally
- Early intervention for children and older people

For Solihull, this means being a great place for people to live and for our staff to work.

What we are trying to achieve together

Prevention is about taking action to stop issues arising in the first place

Early Help is about providing support to 'nip things in the bud'. It is about providing help at the start of an issue to stop it getting worse and to stop it causing major problems later.

Inequality is about recognising those who have been most disadvantaged and working together to even up everyone's chances

Using the 'Solihull £' to best effect: We will support delivery at the level that delivers the best outcomes for local people – neighbourhood, locality, borough and beyond.

Co-ordinated services: People experience a 'one team approach' where staff from different organisations work together seamlessly.

How we will work together for Solihull people and communities

Solihull partners have previously agreed how we will work together as partners across all our multiagency boards. This is known as our '6 Cs' framework:

Connections: between boards and between key individuals will be strong, to ensure we are making the right links to have an effective impact.

Consistency: doing things in a standardised way to improve efficiency and ease of navigation of our arrangements.

Coordination: making sure our plans and priorities are coherent and work well together, and that the right people are sighted on what we are doing.

Communication: ensuring we communicate with clarity, conciseness and consistency as a group between ourselves, partners and the communities we serve

Working together across our Boards is underpinned by the ethos of co-operation and commitment.

Principles into practice

We will:

- Use a set of *common outcomes* that are meaningful to people across Solihull and measure our progress against these. All organisations will be accountable for success.
- Be *open and transparent* in our decision making with governance arrangements that support action and make the right decision the easiest decision to make.
- Develop our system so that it better promotes prevention, early intervention and *self-care* and is easy for everyone to understand and use.
- With our workforce, identify what is needed to develop our system and to support the associated workforce and cultural changes.
- Create capacity across the system to enable positive change and support individuals and teams to work as *one Solihull workforce*.
- Display *creativity* to solve problems, learning from each other and from best practice

Key multi-agency boards and partnerships

Solihull Health and Wellbeing Board

Chair: Cllr Ian Courts, Deputy Leader of the Council & Lead Member for Managed Growth

Solihull Place Committee

Chair: Paul Johnson, Chief Executive, Solihull MBC

Community Safety Partnership: 'Safer Solihull'

Chair: Borough Commander, West Midlands Police.

The Domestic Abuse Partnership Board and Exploitation Reduction Delivery Group are among the boards reporting to the Community Safety Partnership.

Solihull Safeguarding Adults Board Independent Chair: Sue Ross

Solihull Safeguarding Children Partnership Independent Scrutineer: Jo Procter

Priorities on a Page 2024-25

Solihull Safeguarding Children Partnership (SSCP), Solihull Safeguarding Adults Board (SSAB) and the Community Safety Partnership (CSP) work to safeguard children, young people, and adults. The Place Committee is a formal subcommittee of the Integrated Care Board (ICB). The Health and Wellbeing Board (H&WB) needs to maintain an oversight of the work of each Board/Partnership to inform delivery of its own function of improving the health and wellbeing of the people in Solihull. Boards and Partnerships will respond to new and emerging issues as they arise.

Safeguarding Adults Board



Responsible for challenging partner agencies on their success in ensuring adults are kept safe. The annual report is taken to the Health and Wellbeing Board which has a system oversight role.

Priorities:

- To understand from Solihull's communities and those with lived experience of safeguarding, what they need from an effective safeguarding response and act on this
- Improve effectiveness of interventions and reduce the impact of neglect on adults in Solihull
- 3. A constructive and compassionate response to self-neglect

Health and Wellbeing Board



Accountable for identifying priority areas and ensuring that services work together to improve health and wellbeing of the local population. It has a system assurance role in relation to safeguarding of vulnerable people.

The Joint Local Health and Wellbeing Strategy 2024-2032 (JLHWS) maps out what is needed to improve the health and wellbeing of everyone in the borough. It outlines the key themes in the coming years:

Themes:

- 1. Improve the health of pregnant women babies and children
- 2. Improve the health and wellbeing of young people
- 3. Improve the health and wellbeing of working age adults
- Support healthy ageing
- Improve end of life care
- Improve mental health for all ages

Health and Wellbeing Board webpage contains the most up to date information on the specific areas of focus for each theme.

ICB Place Committee

The Place Committee is a formal subcommittee of the Integrated Care Board (ICB) and takes responsibility for functions and budgets delegated by the ICB.

Overarching themes:

- Prevention Living well in Solihull, All Age Prevention Strategy
- 2. Tackling Health Inequalities Strategy

Safeguarding Children Partnership



Responsible for challenging partner agencies on their success in ensuring children, young people and families are kept safe. The annual report is taken to the Health and Wellbeing Board which has a system oversight role.

Priorities:

- Neglect Embed and evidence impact of Solihull's Neglect Strategy
- Connections and Impact Improve the understanding and impact of key connected safeguarding concerns across the system
- SSCP Effectiveness Continue to review our safeguarding arrangements and governance structure to ensure effectiveness and impact.

Safer Solihuli (Community Safety Partnership)



Responsible for bringing together local partners to formulate and implement strategies to tackle crime, disorder, and antisocial behaviour in Solihull.

Priorities:

- Prevention and reduction of crime and disorder, specifically relating to:
 - a. Exploitation
 - b. Misuse of drugs, alcohol, and other substances
 - c. Domestic abuse and violence against women and girls
 - d. Serious violence
 - Reducing reoffending, including by children and young people aged under 18vrs
- Ensuring there are effective multi-agency arrangements in place to identify and respond to community safety issues, which are having a significant community impact.
- Ensuring there is effective oversight of partnership arrangements and statutory processes, with respect to counter terrorism, domestic homicide reviews and antisocial behaviour
- Development of effective community safety functions which cover data, communications, and community engagement

Priorities:

- 1. Community Care Collaborative
- Kingshurst Community Wellbeing Hub
- Mental Health Provider Collaborative
- 4. LD and Autism
- 5. Children and Young People Early Help

Solihull Health and Wellbeing Board

- Health and Wellbeing Boards (HWBB) were established under the Health & Social Care Act 2012 to act as a
 forum in which key leaders work together to improve the health and wellbeing of the local population.
- The HWBB is a statutory committee of the Local Authority charged with promoting greater integration and
 partnership working between the NHS, Public Health and local government. It has a statutory duty to produce
 a Joint Strategic Needs Assessment and a Health and Wellbeing Strategy. Also, to sign-off Better Care Fund
 plans. It has a key role in system assurance and maintains a key focus upon improving outcomes for children
 and young people.
- The Council, Integrated Care System and Healthwatch Solihull are statutory members. In Solihull, we also have broader representation police, housing, mental health, the Schools Accountability Board and the voluntary sector recognising the importance of working together as a whole system to address health and wellbeing.
- The Health and Wellbeing Board hold focused 'spotlight sessions' on each of the key themes identified within the Health and Wellbeing Strategy. Here, Board Members seek assurances on the engagement with the public, service users and other key stakeholders to enable improvements in health and wellbeing, alongside considering what action they can take to support integrated working.

Solihull Place Committee

- The Council, health services and other partners must work together to support the health, wellbeing and safety of local people.
- Solihull 'Place' is the geographical boundary of Solihull Council
- Locally these agencies come together at a 'Place' level through a formal officer subcommittee of the Birmingham and Solihull Integrated Care Board.
- Place Committee, and the Place Commissioning Group (subgroup), ensure that health and care is integrated and that needs of local communities are met.
- The Committee has responsibility for:
 - Strategic Commissioning agreeing the outcomes we want to improve and the services we need to commission to achieve the strategic priorities for Solihull
 - Oversight of the Collaboratives ensuring the plans of the Community Care Collaborative and the Mental Health Provider
 Collaborative are appropriate at place-level and progress is being made to deliver on the outcomes agreed
 - Other responsibilities including distribution and monitoring use of Fairer Futures Fund and reviewing wider ICS plans to ensure place-level priorities are considered.

Membership includes: Chief Executive, Solihull MBC (Chair), SMBC Directors for Public Health, Adult Social Care and Children's Social Care, ICB Executive leads, representatives from the Community Care Collaborative, Mental Health Provider Collaborative, Primary Care, NHS community services, VCFSE, Healthwatch, Police and SCH

Solihull Place Committee Priorities 2024 - 25

Key Priority

Community Care
Collaborative

Kingshurst Community Wellbeing Hub Mental Health Provider Collaborative

LD and Autism

CYP Early Help

Overarching Themes Prevention – Living Well In Solihull, All Age Prevention Strategy

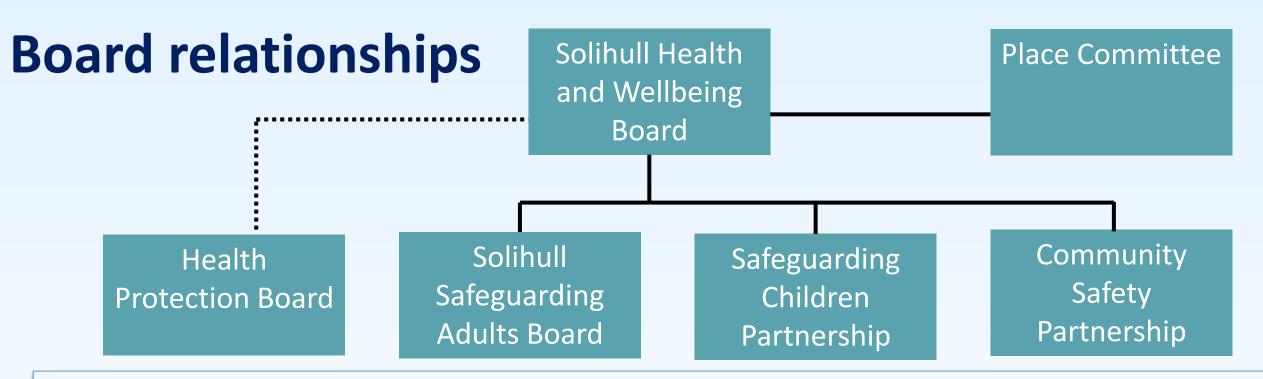
Tackling Health Inequalities Strategy

Enablers

Fairer Futures Fund Voluntary Sector Infrastructure

Population Health Management

Place based Commissioning



The **Health and Wellbeing Board** is accountable for identifying priority areas and ensuring that services work together. It has a system assurance role in relation to safeguarding of vulnerable people.

The **Safeguarding Adults Board** and the **Safeguarding Children Partnership** are responsible for challenging partner agencies on their success in ensuring children, young people and adults are kept safe. Their annual reports are taken to the Health & Wellbeing Board which has a system oversight role.

Safer Solihull (the Community Safety Partnership) is made up of representatives from the police, local authorities, fire and rescue authorities, health and probation services (the 'responsible authorities'). The responsible authorities work together to protect their local communities from crime and to help people feel safer.

The **Health Protection Board's** purpose is to develop, co-ordinate and oversee the implementation of an effective, multi-agency Solihull-wide health protection, prevention and response to reduce morbidity and mortality from communicable diseases.

Solihull Safeguarding Adults Board

THREE LEAD SAFEGUARDING PARTNERS

- Chief Executive Officer for Solihull Metropolitan Borough Council (SMBC)
- Chief Constable for West Midlands Police (WMP)
- Chief Executive Officer for Birmingham & Solihull Integrated Care Board (BSOL ICB)

Solihull Safeguarding Adults Board Protecting Adults Together

SOLIHULL SAFEGUARDING ADULTS BOARD

Chair: Independent Chair

Oversight of all SSAB activity delivered through the subcommittees, tasking pieces of work accordingly. Identification of risks and success areas and responsibility for ensuring that the selected work priorities are delivered in such a way that they make a positive impact on the outcomes for adults with care and support needs in Solihull, with a focus on driving improvement in safeguarding practice.

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Performance and Audit Subcommittee

Di Rhoden (BSol ICB)

Monitoring and review of performance information from a range of sources, interrogating further, when necessary, to provide a level of assurance to the SSAB partners in respect of multi-agency safeguarding arrangements in Solihull. Implement and deliver the SSAB's annual multi-agency audit programme (aligned to local priorities, national and regional and local learning), to assess the effectiveness of multi-agency safeguarding practice.

Learning and Improvement Subcommittee

Graeme Trayer (SMBC)

Disseminate learning across the Partnership. Learning will come from a range of activities including SARs following serious incidents, local and relevant national SARs, domestic homicide reviews and child safeguarding practice reviews where safeguarding adult issues have arisen, multi-agency audits, feedback, research and national guidance.

Policy and Procedure Subcommittee

Lizzie Edwards (SMBC)

Develop, disseminate, and keep under review, multi-agency policies, procedures and local practice guidance based on legislation, regional guidance, up to date best practice and learning from SARs. Develop and build on existing protocols for sharing information. Promote the implementation of policies, procedures and local practice guidance across the partnership in Solihull.

Engagement and Prevention Subcommittee

Christine Forde (SAtA)

Develop communications approaches so that people with care and support needs know what safeguarding is, how to protect themselves and how to report abuse. Develop engagement strategies so that people's experience of safeguarding will inform future communications and improvements to safeguarding practice. Keep a watching brief of prevention and early intervention strategies which may contribute to the prevention of abuse and harm – such as suicide prevention strategy, loneliness and isolation strategy, safe places scheme.

Safeguarding Adult Review Subcommittee

Lizzie Edwards (SMBC)

Delegated responsibility to consider referrals for SARs and to make recommendations against the statutory criteria to the SSAB chair as to what, if any, practice review or other learning lessons activity is to be undertaken. It will also oversee the completion of reviews and implementation of subsequent action plans.

Safeguarding Practice Learning Forum

To bring together practitioners and managers from the adults and children's workforce ensure that they are sufficiently equipped by way of local and national knowledge and skills to enhance safeguarding practice and hereby promote positive safeguarding outcomes for children, young people and adults with care and support needs.

Exploitation Reduction Delivery Group

Chair: Children's Services

The Care Act 2014 is the legal framework for Safeguarding Adult Boards. Section 42 requires local authorities to establish a Safeguarding Adults Board to help and protect cases where an adult:

- a) Has needs for care and support (whether or not the authority is meeting any of those needs) and
- b) Is experiencing, or at risk of, abuse or neglect, and
- c) As a result of those needs is unable to protect himself or herself against the abuse of neglect or the risk of it.

The work of the Adults Safeguarding Board is governed by the following equal principles: Empowerment, Prevention, Proportionality, Protection, Partnership and Accountability. Priorities are reviewed annually.

Solihull Safeguarding Children Partnership

THREE LEAD SAFEGUARDING PARTNERS

- Chief Executive Officer for Solihull Metropolitan Borough Council (SMBC) (Chair)
- Chief Constable for West Midlands Police (WMP)
- Chief Executive Officer for Birmingham & Solihull Integrated Care Board (BSOL ICB)

SSCP EXECUTIVE GROUP

Chair: Three Delegated Safeguarding Partners on a rotating basis. Currently Beate Wagner, DCS, SMBC

Oversight of all SSCP activity delivered through the subgroups, tasking pieces of work accordingly. Identification of risks and success areas and responsibility for ensuring that the selected work priorities are delivered in such a way that they make a positive impact on the outcomes for children and young people in Solihull, with a focus on driving improvement in practice



Assurance and Review Group

Chair: Assistant Director, SMBC

Monitoring and review of performance information from a range of sources, interrogating further, when necessary, to provide a level of assurance to the delegated safeguarding partners in respect of multi-agency safeguarding arrangements in Solihull.

Child Safeguarding Practice Review Panel

Chair: Di Rhoden Bsol ICB

Delegated responsibility to undertake rapid reviews following notifiable serious incidents and to consider referrals for child safeguarding practice reviews. It will review all available information in order to make recommendations against the statutory criteria to the Safeguarding Partners as to what, if any, practice review or other learning lessons activity is to be undertaken.

Learning & Development Group

Chair: Jim Edmonds, WMP

Disseminate learning across the Partnership. Learning will come from a range of activities including: rapid reviews following serious incidents, local and relevant national child safeguarding practice reviews, domestic homicide reviews and safeguarding adult reviews where safeguarding children issues have arisen, reviews of child deaths, multi-agency audits, service user feedback, research and national guidance.

Multi-agency learning will be identified through the CSPR Panel, the Assurance and Review Group and the MASH Strategic Group.

Exploitation Reduction Delivery Group

Chair: Children's Services

Audit Group

Chair: Tony McGregor, SMBC

Implement and deliver the SSCP's annual multi-agency audit programme (aligned to local priorities, national and regional and local learning), to assess the effectiveness of multi-agency safeguarding practice.

Mash Steering Group

Chair: Joel Desous, SMBC
Ensure that operations within MASH function effectively and in accordance with statutory duties and safeguarding responsibilities which ensure a timely response to the safeguarding needs of children and their families.

Education & Safeguarding Group

Chair: Natasha Chamberlain, SMBC
The Education and Safeguarding Group will
ensure that, in line with Section 175/157 of
the Education Act 2002, children and young
people aged between 0 -19 years within
education settings in Solihull who require
support and/or protection are identified, and
action taken to meet their individual needs.

Neglect Steering Group

Chair: Mike Hayward, SMBC

The Neglect Steering Group will provide the necessary leadership and co-ordination to oversee the implementation of the Neglect Strategy across Solihull:

- Securing a collective commitment
- Driving effective leadership
- Increasing awareness and understanding
- Developing a common definition of neglect

Safeguarding Practice Learning Forum

Run by SSCP and SAB Training Officers

To bring together practitioners and managers from the adults and children's workforce ensure that they are sufficiently equipped by way of local and national knowledge and skills to enhance safeguarding practice and hereby promote positive safeguarding outcomes for children, young people and adults with care and support needs.

Priorities for the SSCP are reviewed annually and an annual report is produced in line with statutory requirements.

For more information contact the Business Manager, sscp@solihull.gov.uk or visit Home - Solihull Safeguarding Children Partnership (safeguardingsolihull.org.uk)

Community Safety Partnership Safer Solihull Partnership (Exec Board) Chair: Rich Harris (WMP) **OPCC** Community Safety Partnership Board responsible for overall approach to reduction and prevention of crime and disorder. Also, responsible for counter-terrorism arrangements with two dedicated meetings per year on this topic. Safer Solihull Tasking and Coordination Group Chair: Austin Rodriguez **Violence Reduction Partnership** To be established April 2025 - A regular forum to review, respond to and coordinate multi-agency activity in response to emerging community safety threats and trends. **Exploitation Domestic Abuse** Reducing **Youth Justice Project Prospect** Combatting Drugs & **Road Safety Reduction Group Partnership Board** Reoffending **Management Board Delivery Group Alcohol Partnership Partnership Management Board** SMBC Children's SMBC Children's Ruth Tennant (SMBC) **WMP** Ruth Tennant (SMBC) Ryan Forrester Servies Jackie Stevenson (HM Services (WMFS) Established to meet the Prison and Probation Established to develop and Established to meet the Responsible for overseeing requirements set out in the oversee delivery of multi-To co-ordinate the provision Service) development requirements set out in Section 4 of the Domestic agency plans to address of youth justice services for Responsible for delivering strategic priorities, and will Dame Carol Black review of Abuse Act 2020 which organised criminality and all those in the authority's against the Solihull Road co-ordinate actions and Multi-agency group drua policy and to places a statutory duty on exploitation, engage with area who need them: and to Safety Strategy with the aim oversee delivery of these, in partners who seek to implement the 'From Harm Local Authorities to provide communities and safeguard carry out such functions of reducing the number of respect of both children & reduce and prevent crime, to Hope Strategy' locally. strategic direction and young people assigned in the LA's youth causalities on our roads and rehabilitate offenders. Accountable to the Solihull adults who are victims, or at leadership for tackling communities from harm in justice plan. Also has making Solihull a safer reduce reoffending, and risk of, exploitation. Community domestic and sexual abuse Safer North Solihull. delegated responsibility place to walk, cycle and increase confidence in the Partnership Board, and in Solihull. from the SSP Executive drive. The objectives form Regional (West Midlands) criminal justice system. Board for "youth violence" an integral part of wider Combatting Drugs and transport strategy. Alcohol Partnership. **DHR Executive Group ASB Reviews** Alison McGrory (SMBC) Multi-agency case review meetings to evaluate the response from agencies to reports of ASB, supporting victims through problem solving and Multi-agency meetings to oversee the partnership finding solutions. DHR process, ensuring compliance with the statutory

duty to conduct reviews.