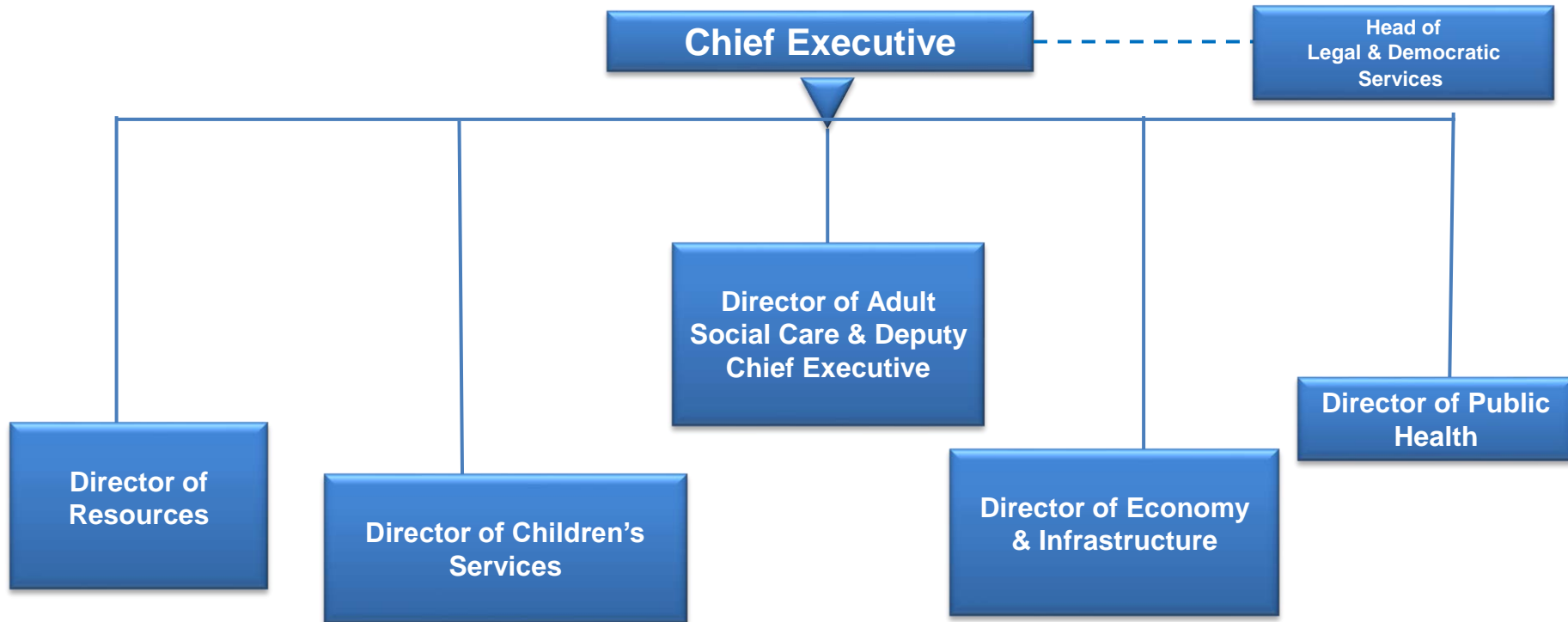


# Senior Management Structure

September 2025

# Corporate Leadership Team

The Corporate Leadership Team (CLT) is made up of the Council's Directors who undertake the strategic decision-making for the organisation



# Chief Executive

Responsible for:

- Leading and taking responsibility for the work of the paid staff of the Council.
- Working closely with elected members to deliver:
  - Leadership - working with elected members to ensure strong and visible leadership and direction, encouraging and enabling managers to motivate and inspire their teams.
  - Strategic Direction - ensuring all staff understand and adhere to the strategic aims of the Council and follow the direction set by the elected members.
  - Policy Advice - acting as the principal policy adviser to the elected members of the Council to lead the development of workable strategies which will deliver their political objectives.
  - Partnerships – supporting the leadership and development of strong local and regional partnership working to achieve improved outcomes and better public services for local people.
  - Operational Management - overseeing financial and performance management, risk management, people management and change management within the Council.

# Corporate Leadership Team and Functional Chart

## Chief Executive

Director of Resources	Director of Adult Social Care & Deputy Chief Executive	Director of Children's Services	Director of Economy & Infrastructure	Director of Public Health
<b>Finance and Property</b> Corporate Finance Financial Services Financial Operations Property Services Catering <b>Procurement</b> <b>Income &amp; Awards</b> <b>Strategic Land &amp; Property</b> <b>Human Resources</b> <b>Business Systems</b> Business Intelligence and Improvement ICT and Information Governance Communications & Marketing <b>Audit Services</b> <b>(Legal &amp; Democratic Services and Solicitor to the Council report directly to the Chief Executive)</b>	<b>Adult Social Care Strategic Commissioning &amp; Partnerships</b> Strategy and Planning Markets, Performance and Quality Improvement & Governance <b>Adult Social Care Service Delivery</b> Adult safeguarding Provider services Promoting independence through reablement and Occupational Therapy Assessment and support planning for adults with care needs Hospital admission avoidance and discharge for people with care needs <b>(In the absence of the Chief Executive, the Deputy Chief Executive will resume these responsibilities).</b>	<b>Children, Young People &amp; Families</b> Early Help, Family Hubs and Integrated Front Door Safeguarding and Support Services Youth, Justice, Missing and Exploitation Services Children Looked After Children Services (Corporate Parenting) Safeguarding and Quality Assurance Children's Commissioning <b>Learning</b> Education Improvement Early Years Governor services SEND School Place Planning Inclusion and vulnerable learners Elective Home Education Admissions, transport and free school meals Family Information Service Child employment Education Safeguarding Music Service	<b>Growth &amp; Development</b> Growth Programmes (including Kingshurst, Chelmsley Wood Town Centre, Solihull Town Centre Heat Network) and HS2 Planning, Design & Engagement Economic Development Transport Strategy and Commissioning <b>Highways, &amp; Environment</b> Highway Services Transport Services Environmental Services (Waste & Recycling, Parks, grounds maintenance, public realm) Sustainability/Climate Change <b>Stronger and Safer Communities</b> Regulatory and Enforcement Services (Food & Safety, Licensing, Trading Standards) Customer Services (Connect, Bereavement and Registration Services) Libraries, Arts, Theatre & Culture Refugees and Asylum Seekers Resettlement of new communities VCS Partnerships Community Development Community Safety Strategic PPP <b>Housing</b> Housing Strategy Delivery SCH Client Function Homelessness & Rough Sleepers Affordable Housing Development Green homes initiatives	<b>Health and Wellbeing</b> 0-19 Healthy Child Programme Substance misuse Sexual health Mental health NHS Health Checks Domestic Violence and abuse Emergency Prevention, Planning and Response Health Protection Leisure Services Solihull Active Employment & Skills Inclusive Growth Health needs assessment, strategy and intelligence Air Quality

# Direct Report to Chief Executive

## Head of Legal & Democratic Services & Monitoring Officer

Responsible for:

- As Monitoring Officer to report on matters believed to be illegal or amount to maladministration,
- to be responsible for matters relating to the conduct of Councillors and,
- to be responsible for the operation of the Council's constitution to ensure the Council's decision making is sound and compliant, and
- to undertake the responsibilities delegated to the Councils Solicitor and ensure the provision of an effective Legal Services.

# Adult Social Care

September 2025

# Adult Social Care

**Director of Adult Social Care & Deputy Chief Executive**

**Deputy Director**

**Head of Service: Out of Hospital & First Point of Contact**

**Head of Service: Community Social Work & Safeguarding**

**Head of Service: Provider Services, Mental Health & Preparing for Adulthood**

**Head of Service: Promoting Independence**

**Head of Service: Strategic Commissioning and Partnerships**

**Strategic Commissioner: Markets & Quality Assurance**

**Strategic Commissioner: Governance, Policy & Partnerships**

## Lead Roles for Directorate

**Solihull Safeguarding Adults Board (SSAB) Business Manager**

*Reporting to Deputy Director*

**Governance Lead**

*Reporting to Strategic Commissioner:  
Governance, Policy & Partnerships*

**Adults Principal Social Worker**

*Reporting to Head of Service: Community Social Work & Safeguarding*

**Interim Principal Occupational Therapist**

*Reporting to Head of Service: Promoting Independence*

# Director for Adult Social Care & Deputy Chief Executive

## Responsible for:

- The responsibilities of the statutory role of Director of Adult Social Services
- Assessing local needs and ensuring availability and delivery of a full range of adult social services, including regulated services in line with relevant statute
- Overseeing quality, financial and performance management, risk management, people management and change management for the Adult Social Care Directorate
- Leading an appropriate Council and multi-agency response to safeguarding adults
- Commissioning and quality, including market oversight
- Professional leadership, including workforce planning
- Promoting social inclusion and wellbeing\*
- With health partners, establish integrated whole systems approach to supporting communities with strong partnership working
- Paediatric and Adult Occupational Therapy Services
- In the absence of the Chief Executive, the Deputy Chief Executive will resume these responsibilities

\* General Community Services are provided through the Economy and Infrastructure Directorate. Public health services, e.g. substance misuse, domestic abuse, health-checks, sexual health services, some physical activity/ rehab programmes & employment support are provided through the Public Health Directorate.



# Direct Reports to Director of Adult Social Care

## Deputy Director

Responsible for:

- Community Social Work Teams, including the Adult Duty Team, Adult Disability Team, Community Older People's Team, the Mental Health Team, and the DOLS (Deprivation of Liberty Safeguards) Team
- Hospital Social Work
- Paediatric and Adult Occupational Therapy Services
- Strategic Lead for Safeguarding
- Developing and managing operational relationships and joint work with health colleagues, including hospital discharge / avoidance and Continuing Health Care (CHC)
- Implementation of the Solihull Home First approach and Chair of the Home First Board
- Finance and performance management for Adult Social Care Service Delivery Services
- Operational management of the Liquidlogic case management system
- All SMBC directly provided care services, including:
  - Solihull Reablement Services
  - Residential care for people with learning disabilities.
  - Day care for older people.
  - Day care services for people who are physically disabled and those with learning disabilities
  - Community Equipment Service

## Head of Service – Strategic Commissioning & Partnerships

Responsible for:

- Commissioning of services to support adults who have care and support needs. This involves:
- Analysis of need for services, including immediate and longer-term demand, and sharing this through the Market Position Statement
- Engaging with people who use care and support services, their carers and stakeholders to understand their needs and preferences and shape the services to be commissioned
- Engaging with providers of care, support and specialist accommodation to shape the local market to meet levels of need and demand for services, including:
  - Early help, information and advice services
  - Care at home, including out of hospital care
  - Day and community support provision
  - Residential and nursing care homes
  - Supported living
  - Extra care housing
  - Support for carers
- Managing contracts for service provision commissioned by the Council, including quality and safeguarding concerns, supporting improvements in CQC ratings and intervening in the event of provider failure
- Strategic oversight of care market capacity to meet the needs of those who arrange their own care, support and accommodation, or use a direct payment to do so
- Delivering a workforce strategy to promote sufficiency of skilled workers to meet the needs of the care sector
- Develop collaborative commissioning arrangements with health partners to achieve integration of health and care provision
- Governance and programme / project management

# Direct Reports to Deputy Director – Service Delivery

Head of Service: Out of Hospital & First Point of Contact	Head of Service: Community Social Work & Safeguarding
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Adult Duty Team</li> <li>• Hospital Social Work Team</li> <li>• Home First lead</li> <li>• Liaison with Acute and Community Health partners</li> <li>• Lead for End-Of-Life support</li> <li>• Continuing Health Care</li> <li>• Equality and Diversity Lead</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Community Older Adults and Adult Disability Teams</li> <li>• Deprivation of Liberty Safeguards Team - Chair of Supervisory Body</li> <li>• Head of Service Lead for Safeguarding</li> <li>• Thriving Communities</li> <li>• Service delivery lead for advocacy</li> </ul>
Head of Service: Provider Services, Mental Health & Preparing for Adulthood	Head of Service: Promoting Independence
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Day services for older people, people with learning disabilities and for people with physical disabilities</li> <li>• Small Homes for people with learning disabilities</li> <li>• Mental Health Team</li> <li>• Approved Mental Health Professionals Carers</li> <li>• Exploitation Reduction lead for adults</li> <li>• Preparing for adulthood/ Transitions</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Improving access to employment for people with care and support needs (Supported Employment)</li> <li>• Occupational Therapy; oversight of (and interim cover for) Principal Occupational Therapist duties</li> <li>• Lead for Disabled Facility Grants, Housing Assistance Policy and Home Improvement Agency</li> <li>• Reablement Service</li> <li>• Better Care at Home Head of Service Lead Community Equipment Services</li> <li>• Head of Service lead for Prevention and Falls work</li> </ul>

# Direct Reports to Head of Service: Strategic Commissioning and Partnerships

## Strategic Commissioner: Improvement & Governance

Responsible for:

- ASC Governance
- Transformation Programme
- CQC assurance preparations
- Vetter Care Fund Lead
- Adult Social Care Systems – LiquidLogic, eBrokerage. Directorate link to Controcc & Oracle Directorate Sustainability action plan
- Place Commissioning and Partnerships, including joint commissioning and integration as part of locality/neighbourhood health and care developments

## Strategic Commissioner: Markets & Performance

Responsible for:

- Oversight of the quality and resilience of care providers in Solihull and commissioned services out of borough
- Contract management and monitoring for all services
- Brokerage services
- Anticipating and responding to provider failure
- Developing effective relationships with provider market
- Joint Community Equipment Service Lead
- Provider Business Continuity Assurance Lead

## Head of Service – Strategic Commissioning & Partnerships is also has responsibilities for Strategy & Planning as follows:

Responsible for:

- Strategy development
- Assessments of future care needs
- Responding to potential new providers
- Market position statements and commissioning intentions
- Service reviews, specification design and retenders
- Management of any grants for the care market
- Engagement, Coproduction and Involvement Lead
- Transforming Care Lead

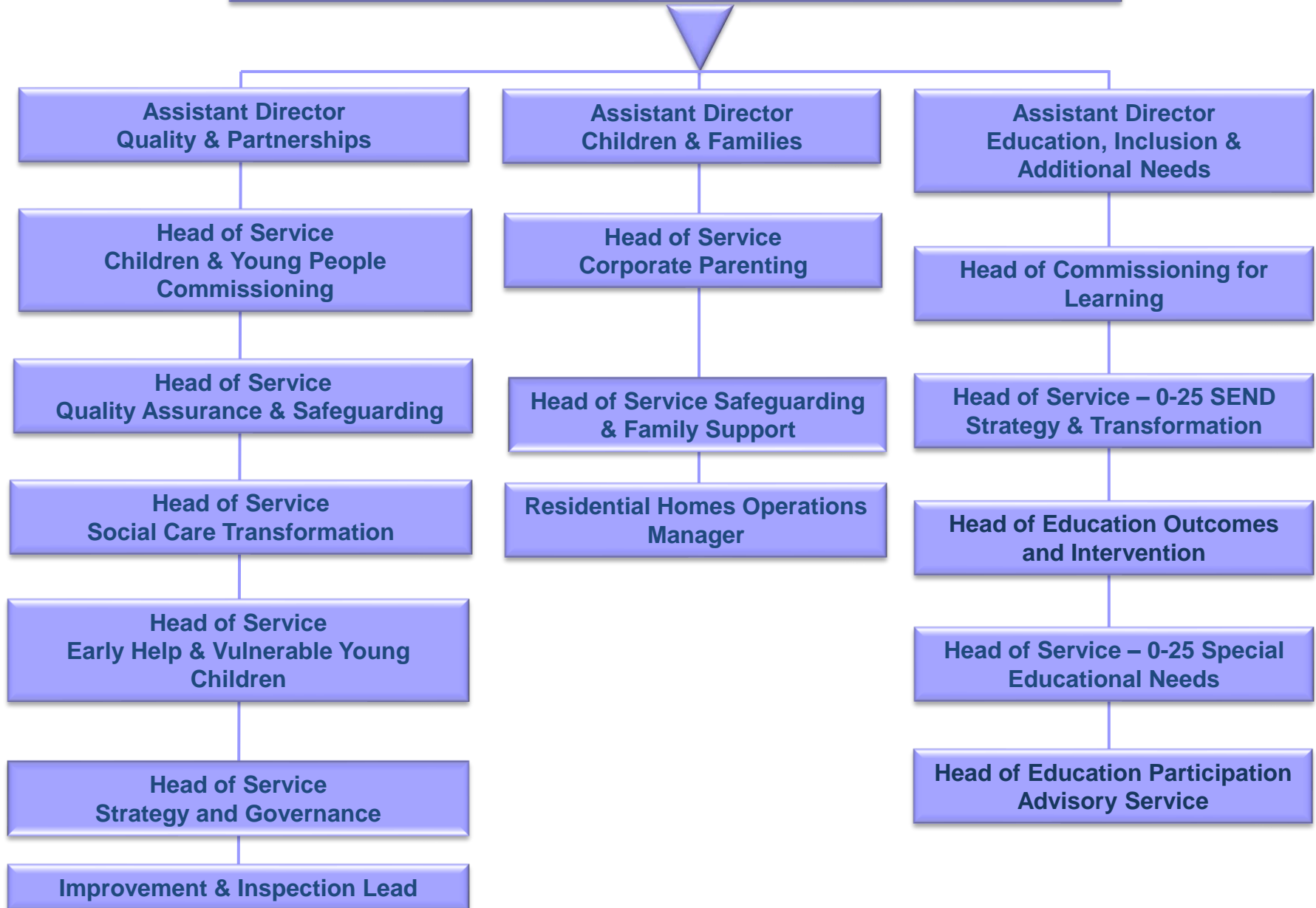
# Lead Roles for Directorate

Governance Lead	Solihull Safeguarding Adults Board (SSAB) Business Manager
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Adult Social Care Programme Office</li> <li>• Adult Social Care Social Care Systems</li> <li>• Governance Plan on behalf of the DASS</li> <li>• Governance of Liquidlogic Adults System</li> <li>• Risk management oversight</li> <li>• Performance management oversight</li> <li>• Link with Income and Awards</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Safeguarding Adult Board organisation</li> <li>• Subcommittee organisation</li> <li>• Multi-agency safeguarding policies and procedure</li> </ul>
Adults Principal Social Worker	Interim Principal Occupational Therapist
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Developing Social Work practice, including developing the social care academy</li> <li>• Internal workforce strategy</li> <li>• Developing professional networks</li> <li>• Providing expert advice on Social Work matters</li> <li>• Leading on strengths-based practice</li> <li>• Leading on practice audits</li> <li>• Link with the Principal Occupational Therapist</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Developing Occupational Therapy input</li> <li>• Strategic direction for Occupational Therapy</li> <li>• Providing or securing clinical expertise and advice around Occupational Therapy services</li> <li>• Leading on practice audits</li> <li>• Link with the Principal Social Worker</li> </ul>

# Children and Education Services

August 2025

# Director of Children's Services



# Director of Children and Education Services

## Responsible for:

- Statutory responsibilities as set out in section 18(2) of the Children Act 2004. This includes (but is not limited to) responsibility for children and young people receiving education or children's social care services.
- Safeguarding and promoting the welfare of children within the Borough.
- Promoting the upbringing of such children by their families.
- Ensuring the provision of a range and level of services appropriate to the family's needs, including education.
- Adoption decision maker.
- Education, Inclusion and Additional Needs

# Direct Reports to Director of Children's Services

Assistant Director Quality & Partnerships	Assistant Director Children and Families	Assistant Director Education, Inclusion and Additional Needs (interim)
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>•Early Help, Supporting Families</li> <li>•Family Hubs (April 2024)</li> <li>•Family Time and Family Group Conferencing</li> <li>•Young People's Services inc. Youth Justice Service, Missing &amp; Exploitation</li> <li>•Participation and OVOS</li> <li>•LCS</li> <li>•Principal Social Worker</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>•Care Experienced Young People</li> <li>•Unaccompanied Asylum Seeking Children (UASC)</li> <li>•Children in Care</li> <li>•Fostering (including Private Fostering),</li> <li>•Residential Homes</li> <li>•Disabled Children's Services</li> <li>•Corporate Parenting Strategy</li> <li>•Safeguarding and Support</li> <li>•MASH</li> <li>•EDT</li> <li>•Assessment</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>•School Improvement.</li> <li>•Early Years.</li> <li>•Music.</li> <li>•SEND.</li> <li>•Education Safeguarding</li> <li>•Education sufficiency (Early Year, Mainstream Primary/Secondary and Special).</li> <li>•School Admissions.</li> <li>•Performance.</li> <li>•Alternative Provision.</li> <li>•Schools Finance.</li> <li>•Capital Projects.</li> <li>•ICT Schools.</li> <li>•Governor Services.</li> <li>•School Transport.</li> <li>•Lyndon Stores.</li> <li>•Children's Commissioning (Education and Children's Social Care).</li> </ul>



# Direct Reports to Assistant Director – Quality & Partnerships

Head of Service, Early Help & Vulnerable Young People	Head of Service, Strategy and Governance	Head of Service, Social Care Transformation
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Family Hubs</li> <li>• Family Support</li> <li>• Stronger Families</li> <li>• OVOS/Participation</li> <li>• Youth Justice Service</li> <li>• Exploitation &amp; Missing</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Governance</li> <li>• Improvement</li> <li>• Business Support &amp; Finance Admin</li> </ul>	<p>Responsible for:</p>
Head of Commissioning Children and Young People Commissioning	Head of Service, Quality Assurance & Safeguarding	Improvement & Inspection Lead
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Individual Commissioning</li> <li>• Independent Educations Placements (SEND)</li> <li>• Care Placements for CLA</li> <li>• Commissioning of Services for CYP and Families</li> <li>• Contracts</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Quality Assurance</li> <li>• Independent Reviewing Officers</li> <li>• LADO</li> <li>• Solihull Safeguarding Children's Partnership</li> <li>• Audit and Performance</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Childrens services improvement plan</li> <li>• Improvement projects</li> <li>• Inspection readiness and management</li> </ul>

## Direct Reports to Assistant Director – Children and Families

Head of Service for Corporate Parenting	Head of Service – Safeguarding and Support	Residential Homes Operations Manager
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>•Fostering, including Private Fostering</li> <li>•Children in Care</li> <li>•Care Experienced Young Adults</li> <li>•Unaccompanied Asylum Seeking Children</li> <li>•Residential Homes</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>•Safeguarding and Support</li> <li>•Family Time</li> <li>•Emergency Duty Team</li> <li>•MASH</li> <li>•Children with Disabilities</li> <li>•Assessment</li> </ul>	<p>Responsible for:</p>

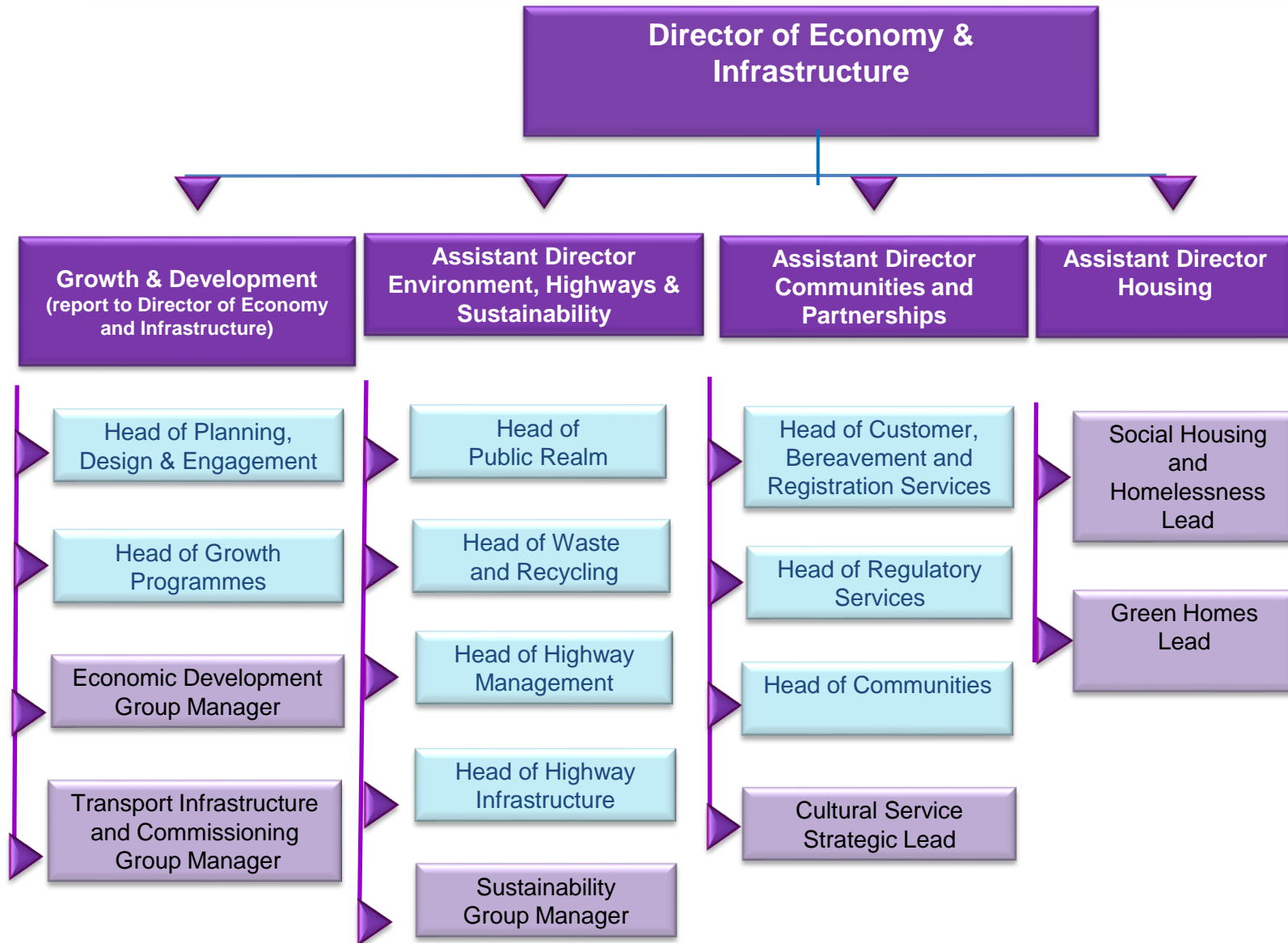
# Direct Reports to Assistant Director – Education, Inclusion & Additional Needs

Head of Commission for Learning	Head of 0-25 SEND	Head of Inclusion	Head of 0-25 SEND Strategy	Head of Education Outcomes and Intervention
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Division Data</li> <li>• Division Administration</li> <li>• Family Information Service</li> <li>• Education Commissioning (Universal and Specialist)</li> <li>• Admissions</li> <li>• School Transport</li> <li>• School Funding</li> <li>• Services to Schools</li> <li>• Lyndon Stores</li> <li>• Schools Information/ICT</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• EHCP Statutory Assessment</li> <li>• Specialist Inclusion and Support</li> <li>• Educational Psychology</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Inclusion</li> <li>• Attendance</li> <li>• Exclusions</li> <li>• Enforcement</li> <li>• Children Missing Education</li> <li>• Child Employment, Performing Arts and Chaperon Licences</li> <li>• Elective Home Education</li> <li>• Education Out of School</li> <li>• MASH</li> <li>• Alternative Provision</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• 0-25 SEND Strategy</li> <li>• Delivering Better Value</li> <li>• DSG Management Plan</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• School Support and Challenge</li> <li>• Early Years</li> <li>• Virtual School</li> <li>• Music Service</li> <li>• Education Safeguarding</li> </ul>

# Economy & Infrastructure

September 2025

# Economy & Infrastructure



## Director of Economy and Infrastructure

- Climate change & sustainability, economic growth and infrastructure for the Borough.
- Building a strong and inclusive economy across the Borough.
- The Borough's environment, public realm and highways.
- Developing strong, safe & thriving communities and partnerships in Solihull.
- Housing Policy and Strategy, Homelessness, Sustainable warmth and Green homes, SCH Client Function.

# Direct Reports to Director of Economy & Infrastructure

Growth and Development	Assistant Director Environment, Highways & Sustainability	Assistant Director Communities and Partnerships	Assistant Director Housing
<ul style="list-style-type: none"> <li>• Economic development and promotion of the Borough.</li> <li>• Growth programmes, including UK Central/HS2.</li> <li>• Spatial Planning and policy development.</li> <li>• Planning, design and engagement (includes development management, enforcement, landscape, urban design, biodiversity &amp; the natural environment).</li> <li>• Transport Policy and Planning.</li> <li>• Sustainability and Climate Change Policy.</li> <li>• Town Centre Strategies.</li> </ul>	<ul style="list-style-type: none"> <li>• Highway Services (includes maintenance, infrastructure projects and sustainable travel).</li> <li>• Leadership of the Strategic Highways Contract.</li> <li>• Environmental Services (includes public realm and waste &amp; recycling).</li> <li>• Leadership of the Strategic Environment Contract.</li> <li>• Sustainability agenda across the Borough</li> <li>• Sustainability agenda within the Council</li> <li>• Delivery of the Solihull Net Zero Action Plan</li> </ul>	<ul style="list-style-type: none"> <li>• Safer communities (including regulatory services, environmental enforcement, trading standards, licensing).</li> <li>• Stronger communities (including community development, voluntary sector partnerships/commissioning ).</li> <li>• Refugee resettlement and newly arrived communities</li> <li>• Customer and cultural services (including libraries, arts, customer contact, bereavement services, registration services),</li> <li>• Community Safety.</li> </ul>	<ul style="list-style-type: none"> <li>• Housing policy and strategy (including affordable housing, homelessness and rough sleeping,</li> <li>• Sustainable warmth and greener homes</li> <li>• Social Housing and Solihull Community Housing client function (inc performance.)</li> </ul>

# Direct Report to Director of Economy and Infrastructure –

## GROWTH & DEVELOPMENT

Head of Planning, Design and Engagement Services	Head of Growth Programmes	Group Manager Economic Development	Group Manager - Transport and Commissioning
<ul style="list-style-type: none"><li>• Planning</li><li>• Development Management Enforcement</li><li>• Policy &amp; Neighbourhood Planning</li><li>• Consultation &amp; Engagement</li><li>• Building Control</li><li>• Conservation &amp; Historic Environment</li><li>• Urban Design</li><li>• Landscape Architecture</li><li>• Ecology and Biodiversity</li><li>• Community Infrastructure Levy &amp; S106 Monitoring</li></ul>	<ul style="list-style-type: none"><li>• UKC Programme</li><li>• HS2</li><li>• Funding &amp; Commercialisation</li></ul>	<ul style="list-style-type: none"><li>• Growth Strategy Commissioning</li><li>• Economic &amp; Town Centres Recovery</li><li>• Business investment &amp; support</li></ul>	<ul style="list-style-type: none"><li>• Transport planning and commissioning</li><li>• Client Lead for transport and infrastructure projects</li><li>•</li></ul>



# Direct Reports to Assistant Director – ENVIRONMENT, HIGHWAYS AND SUSTAINABILITY

Head of Highway Management	Head of Highway Infrastructure	Head of Public Realm	Head of Waste and Recycling	Group Manager Sustainability
<ul style="list-style-type: none"> <li>• Strategic Highway Contract</li> <li>• Parking &amp; enforcement</li> <li>• Network management</li> <li>• UTC</li> <li>• Permits</li> <li>• Sustainable Travel</li> </ul>	<ul style="list-style-type: none"> <li>• Strategic Highway Contract</li> <li>• Asset management</li> <li>• Contract compliance</li> <li>• Major projects</li> <li>• Flood risk management &amp; drainage</li> <li>• Winter Maintenance</li> <li>• Street lighting</li> <li>• Neighbourhood Delivery</li> </ul>	<ul style="list-style-type: none"> <li>• Strategic Environment Contract</li> <li>• Public Realm</li> <li>• Street Care and Grounds Maintenance</li> <li>• Parks and Open Space</li> <li>• Park Rangers</li> <li>• Neighbourhood Delivery &amp; Forestry</li> </ul>	<ul style="list-style-type: none"> <li>• Strategic Environment Contract</li> <li>• Waste &amp; Recycling</li> <li>• Contract Compliance</li> </ul>	<ul style="list-style-type: none"> <li>• Sustainability agenda across the Borough</li> <li>• Sustainability agenda within the Council</li> <li>• Delivery of the Solihull Net Zero Action Plan</li> </ul>

## Direct Reports to Assistant Director – COMMUNITIES AND PARTNERSHIPS

Head of Regulatory Services	Head of Communities	Head of Customer, Bereavement and Registration Services	Strategic Lead for Cultural Services
<ul style="list-style-type: none"> <li>• Trading Standards</li> <li>• Environmental Protection &amp; Crime</li> <li>• Food/Safety</li> <li>• Licensing</li> </ul>	<ul style="list-style-type: none"> <li>• VCS Partnerships and Investment</li> <li>• Community Development</li> <li>• Holiday Activity Fund</li> <li>• Refugee resettlement and newly arrived communities</li> <li>• Community Safety Partnership</li> <li>• Antisocial behaviour Community Triggers</li> <li>• Hate Crime</li> <li>• Counter-Terrorism Partnership Response</li> <li>• Modern Slavery</li> </ul>	<ul style="list-style-type: none"> <li>• Solihull Connect Contact centre and walk in services</li> <li>• Corporate complaints and compliments</li> <li>• Registration Services (BD&amp;M)</li> <li>• Bereavement Services</li> <li>• Digital inclusion</li> </ul>	<ul style="list-style-type: none"> <li>• Libraries</li> <li>• Arts and Culture Services</li> </ul>

## Direct Reports to Assistant Director – HOUSING

Social Housing and Homelessness Lead	Greener Homes Lead
<ul style="list-style-type: none"><li>• Social Housing Policy</li><li>• Homelessness Strategy and rough sleeping</li><li>• Solihull Community Housing Client Function</li></ul>	<ul style="list-style-type: none"><li>• Sustainable Warmth</li><li>• Greener Homes</li></ul>

# Public Health & Skills

August 2025

# Public Health



# Director of Public Health

Responsible for:

- Statutory role of Director of Public Health
- Lead for Health Protection, Emergency Planning & Resilience
- Oversight of the Public Health Grant
- Commissioning and delivery of public health services
- Lead for Health Inequalities and health analytics/ JSNA
- Public Health adviser to the Council and the Health & Well-being Board.
- Inclusive growth and skills

# Direct Reports to Director of Public Health

## Deputy Director of Public Health

### Public Health

Responsible for:

- Strategic leadership for the Joint Local Health and Wellbeing Strategy and health inequalities strategy
- 
- Lead partnership role with ICB on the Kingshurst Community Health and Wellness Hub
- 
- System leadership for domestic abuse and substance misuse
- Lead for 'healthy places' team: public health leadership and expertise on wider determinants of health such as housing, planning, licensing, transport and air quality.
- 
- Lead for health protection
- 
- Leading the Public Health intelligence function
- 
- Leadership and oversight of the Council's leisure and physical activity programmes (Solihull Active)
- Developing public health capacity of those training in public health, including acting as an Educational Supervisor.

# Direct Reports to Director of Public Health

## Head of Commissioning & Performance

Responsible for:

- Providing a lead for performance management and reporting, value for money and delivery across all public health services and programmes
- Overseeing Public Health commissioned services. including DVA, sexual health, health visiting and school nursing, substance misuses, lifestyle services, physical activity, NHS Health-checks
- Discharging the commissioning functions of the local authority in accordance with national and local policy, guidance and legislation
- Providing leadership, strategic direction and professional advice for the Council and key partners in the designated area of commissioning
- Having expert knowledge of the service area and a sound understanding of best practice, research evidence and service user expectations.



# Direct Reports to Director of Public Health

## Consultant in Public Health

Responsible for:

- Lead for prevention and Early Help services for CYP including health visiting, school nursing, Family Nurse Partnership and strengthening integrated working across teams and partners
- Lead for mental well- being and suicide prevention
- Lead for local multi-agency Prevention Strategy and delivery including joint work with ICB and Primary Care Networks.
- Developing effective joint working with senior leadership teams in Adult Care and Support and Education and Children's Services embedding preventative approaches into service delivery.
- Training obligations of the department including acting as an Educational Supervisor.

# Direct Reports to Director of Public Health

## Chief Resilience Lead

Responsible for:

- Leadership and oversight of Solihull MBC's resilience planning arrangements, overseeing the management of Coventry, Solihull & Warwickshire's shared resilience function.
- Ensuring that Solihull MBC meets the statutory duties placed it by the Civil Contingencies Act 2004.
- Overseeing business continuity arrangements and their delivery across Solihull MBC as part of the shared resilience function
- Leading the council's on-going Response & Recovery from the Covid-19 Pandemic
- Leadership of joint planning for incident preparedness, planning and response with BSol Integrated Care Board

# Direct Reports to Director of Public Health

## Head of Employment and Skills

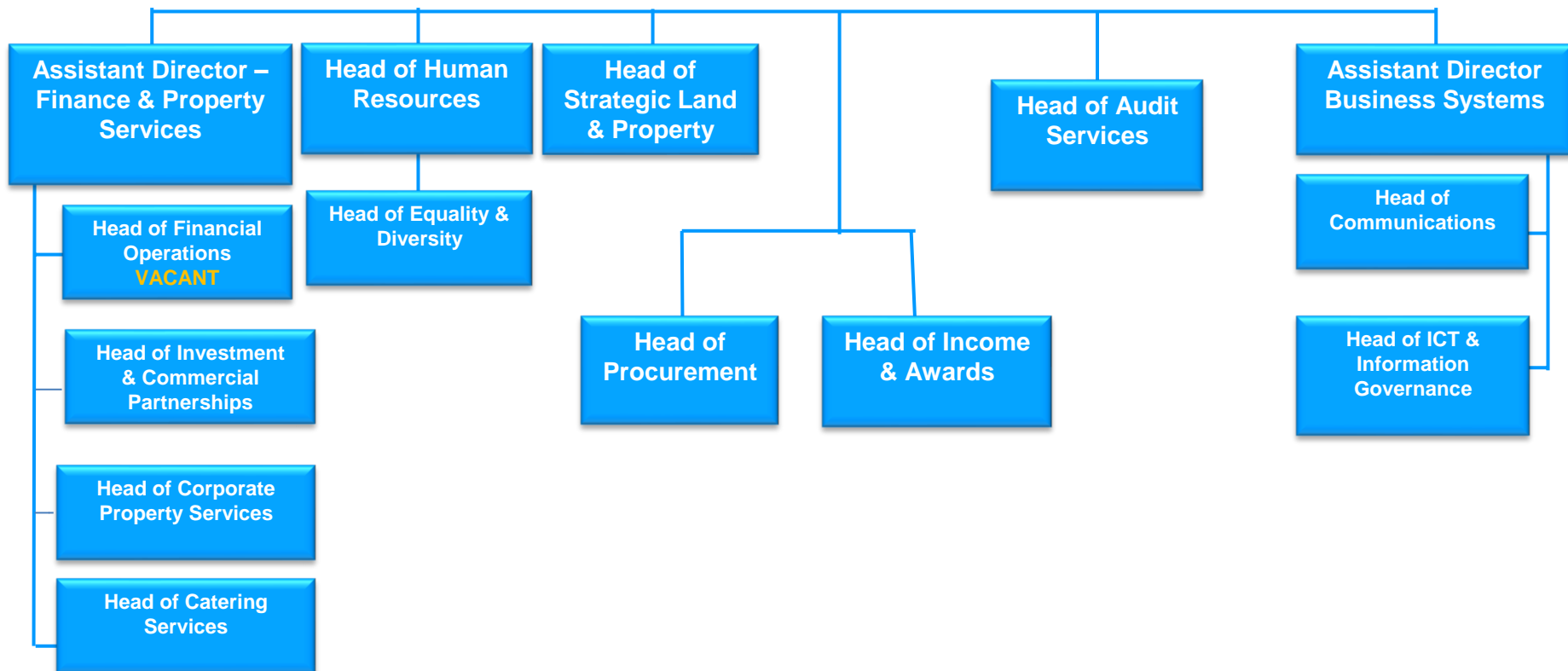
Responsible for:

- Leadership and oversight of the employment & skills function including the development of strategies, plans and programme delivery, including the interaction between grant conditions , targets, resource management, performance and resident / business need
- Developing effective joint working relationships and providing whole system leadership to facilitate the delivery of joint programmes and services to meet the skills and employment priorities and to lead on delivery through political and stakeholder support.
- To engage with and build effective relationships with all appropriate residents', business, regional and national bodies to deliver priorities .
- Manage high level partnerships with businesses, government departments, local authorities, WMCA, education and training providers and the third sector to achieve system led reform to better reflect economic need.
- Programme management for UK Shared Prosperity Fund (UKSPF): ensuring value, compliant spend, performance management and cross -project alignment

# Resources

# Resources

Director of Resources



# Director of Resources

Responsible for:

- All Corporate Services of the Council.
- As the Council's nominated Section 151 Officer, has statutory responsibility for ensuring the financial health and probity of the Local Authority.
- Leading the Council's strategic approach to:
  - Financial planning and management.
  - Council Tax and Business Rates collection and benefits administration.
  - Facilities and Asset management.
  - Strategic Land projects.
  - Human Resources.
  - Information & Communications Technology.
- Leading on the Council's 'Smarter Ways of Working Programme'.
- Corporate Approach to Delivering the Asset Masterplan
- Equality and Diversity.
- Corporate Performance.
- Policy and Information.
- Organisational, Wellbeing, Workforce, Learning and Development.
- Corporate Procurement.
- Audit, including Health & Safety.
- Communications.
- Financial responsibilities for Solihull Community Housing.

# Direct Reports to Director of Resources

## Assistant Director Finance & Property Services

Responsible for:

- Leading on the Council's Corporate Finance, Financial Services, Financial Operations, Property Services and Catering services.
- Undertaking the Section 151 Officer's duties in his absence.
- Acting as the Chief Finance Officer for Solihull Community Housing.
- Providing dynamic leadership on Financial Planning, Treasury Management, Insurance and Financial Management.
- Providing leadership on a commercial approach to services.
- Ensuring the Council complies with statutory obligations for Financial Management.
- Ensuring the Council complies with the Housing Revenue Account (HRA) ring-fence requirements.
- Being the Directorate Lead (and, in some cases, Corporate Lead, as directed by the Corporate Leadership Team) for major cross-cutting programmes within the approved Council Plan.
- Supporting the delivery of corporate projects defined in the Council Plan.
- Being the joint lead (with the Assistant Director of Business Systems) on Directorate service transformation, to develop new ideas, innovative approaches and delivery models, in order to maximise business opportunities and income generation.
- Working with the Assistant Director of Business Systems to oversee the Directorate approach to the efficient management of resources and technology, including performance review and development.

## Assistant Director Business Systems

Responsible for:

- Developing strategy and for the effective and secure operation of ICT Services, Information Governance, Business Intelligence & Improvement and Communications.
- Leading on the 'Major Systems' programme within the Council plan, which will involve working in or across any Directorate(s).
- Being the Corporate lead for promoting, designing and embedding digital services and for digital inclusion.
- Being the Directorate lead (and in some cases corporate lead - as directed by the Corporate Leadership Team) for major cross-cutting programmes within the approved Council Plan.
- Providing system development and support to assist with greater integration of services with partners.
- Providing system development and support to assist with developing community capacity and reducing demand.
- Maximising opportunities to exploit new technology and stream line services across the Council.
- Being the Joint lead (with the Assistant Director of Finance & Property Services) on Directorate service transformation to develop new ideas, innovative approaches and delivery models so as to maximise business opportunities and income generation.
- Working with the Assistant Director of Finance & Property Services, to oversee the Directorate approach to the efficient management of resources and technology, including performance review and development.
- Supporting the Chief Executive and Deputy Chief Executive on Combined Authority and STP work streams.

# Direct Reports to Director of Resources

Head of Human Resources	Head of Strategic Land & Property	Head of Audit Services
<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Lead professional advisor on all HR issues, employment legislation and employee relations.</li> <li>• Lead for the Employee Journey Strategy.</li> <li>• Lead advisor on change management processes to support organisational change and business requirements.</li> <li>• Lead Officer responsibility for the safer recruitment of all Council staff and volunteers, ensuring that systems comply with legislative and audit requirements.</li> <li>• Lead Officer responsibility for Organisational and Workforce Development, and Equalities and Diversity.</li> <li>• Responsible for the Oracle HR system, including the provision of payroll for all Council employees.</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Leadership/management of the Strategic Land and Property Division including Corporate Land and Property Management, Schools Asset Support Team and Building Design Group.</li> <li>• Lead on delivery of major town centre and other redevelopment projects.</li> <li>• Support to the Managed Growth Directorate and UK Central programme.</li> <li>• Lead on maximising customer and economic value from the Councils land and property holdings.</li> <li>• Lead on the Corporate Asset Management Plan.</li> </ul>	<p>Responsible for:</p> <ul style="list-style-type: none"> <li>• Audit Services.</li> <li>• Counter-Fraud.</li> <li>• Corporate Investigations (disciplinary, dignity at work, grievance)</li> <li>• Risk Management.</li> <li>• Whistleblowing.</li> <li>• Health &amp; Safety.</li> <li>• Governance (Annual Governance Statement).</li> </ul>



# Direct Reports to Director of Resources

## Head of Procurement

Responsible for:

- Ensuring corporate third-party expenditure delivers value for money through working as part of multifunctional teams to deliver contracts.
- Delivery of the Procurement Strategy.
- Compliance with Public Procurement Contract Regulations.
- Compliance with the Rules for Contract.
- Ensuring that CLT have oversight of recommended procurement routes to market through the Procurement Board process.
- Advice and guidance on leading edge procurement practice.
- Advice and guidance on contract management.
- Procurement service leadership and co-ordination.
- Leadership for delivery of the Social Value Policy.
- Systems support and administration of CSWJETS E-tendering portal for the sub-region.

## Head of Income & Awards

Responsible for:

- Council Tax.
- Business Rates.
- Sundry Income.
- Housing Benefit.
- Council Tax Reduction Scheme.
- Financial Assessments for Adult Social Care.
- Financial Assessments for Children's Services.
- Administration of Disabled Facilities Grants.
- Financial Inclusion .
- Local Welfare Provision including discretionary financial support and policies.
- Lead for Welfare Reform.

# Direct Reports to Assistant Director – Finance & Property Services

## Head of Financial Operations **VACANT**

Responsible for:

- Ensuring the Council's statutory and regulatory financial accounting, revenue and capital budgetary and accounting responsibilities are met within the Financial Operations Division.
- Ensuring a high quality financial service is provided to all Directorates, major projects and partnerships through the Directorate finance teams; Adult Social Care (including the Adult Social Care Payments and Billing Team), Childrens Services and Skills (including the Schools Finance Team), Economy and Infrastructure, Resources and Public Health.
- The Financial Cycle Team who are responsible for all of our statutory requirements including VAT, producing the Council's financial statements, external audit liaison, provision of corporate financial monitoring and reporting to CLT and Full Cabinet, responsibility for the Medium-Term Financial Saving Strategy (MTFS) process and the resulting publication of our revenue and capital strategy documents and our support to the ARTOP Board to oversee delivery of MTFS savings.
- Financial Systems and Support Team support to Oracle Cloud and other financial systems (including Oracle Business Intelligence).
- Payments, reconciliations, banking and Treasury Management – including the provision of the annual Treasury Management Strategy document.
- Insurance support to the Council, SCH, Schools and some Academies..
- Payments Team who support both Council and SCH payments and the Purchase Card process.

## Head of Investment & Commercial Partnerships

Responsible for:

- Working with the Combined Authority, the Greater Birmingham and Solihull LEP, Homes England and other partners to identify, maximise and secure funding opportunities that will deliver the Council's agenda.
- Collaborating with partners and stakeholders to deliver financially viable development and regeneration across the Borough.
- Ensuring the Council achieves the optimum value and leverage from its assets to deliver the Council's managed growth, regeneration and development objectives.
- To identify and maximise the potential for funding and / or investment from alternative sources, where appropriate and recognising the Council's regulatory and legislative responsibilities.
- To provide a single point of contact for Members and the Corporate Leadership Team for the Council's strategic financial relationship with funders, investment partners and stakeholders including but not limited to the Combined Authority, GBSLEP, UGC and Homes England.
- Ensuring a high quality financial service is provided to the Council's companies including Solihull Community Housing, the Urban Growth Company and Mell Square Limited.

# Direct Reports to Assistant Director – Finance & Property Services

Head of Corporate Property Services	Head of Catering Services
<p>Responsible for:</p> <ul style="list-style-type: none"><li>• All maintenance, compliance and planned repair and refurbishment works to the authority's corporate building stock and schools.</li><li>• Managing and delivering stock-condition surveys, structural surveys and energy assessments to all the authority's corporate building stock and schools.</li><li>• Commercial contracts with external organisations to provide building services to local authorities, public organisations, schools and academies.</li><li>• Corporate facilities covering:<ul style="list-style-type: none"><li>• Social Care Transport service provision;</li><li>• Facilities management of Core Council offices;</li><li>• Corporate contracts for cleaning, security and transport.</li></ul></li></ul>	<p>Responsible for:</p> <ul style="list-style-type: none"><li>• Providing commercial catering services to over 100 unit locations including:-<ul style="list-style-type: none"><li>• The Civic Suite;</li><li>• Solihull Maintained Schools (infant, primary and secondary);</li><li>• Academies;</li><li>• Schools outside the Borough.</li></ul></li><li>• Day Centres.</li><li>• School Holiday and Wrap-Around Clubs.</li></ul>

# Direct Reports to Assistant Director – Business Systems

Head of Communications	Head of ICT & Information Governance
<p data-bbox="73 361 285 389">Responsible for:</p> <ul data-bbox="73 432 958 811" style="list-style-type: none"><li>• Providing communications expertise to support the Council's priorities, to be an organisation that improves people's lives and to enable the effective operation of our services.</li><li>• Protecting the reputation of the Council through a pro-active relationship with the media.</li><li>• Responding to enquiries and communicating news and important information to local residents and organisations.</li><li>• Organising and marketing community campaigns.</li><li>• Producing and approving all internal and external publications.</li><li>• Maintaining social media.</li><li>• Providing support during emergencies and major public events.</li></ul>	<p data-bbox="996 325 1209 354">Responsible for:</p> <ul data-bbox="996 361 1854 1268" style="list-style-type: none"><li>• Information and Communications Technology (ICT) leadership.</li><li>• Strategic planning for ICT services, including the alignment of the ICT strategy with the Council's strategy.</li><li>• Ensuring the implementation of ICT change programmes, transformation and projects.</li><li>• Ensuring security and operational stability of existing ICT systems.</li><li>• Developing enterprise architecture for the Council, which enables it to describe, plan and implement seamless, integrated services both internally and with partners.</li><li>• Overseeing the commissioning of new information and technical capability within the Council, which delivers on objectives around information as an asset, workforce agility, digital inclusion, customer access and service integration.</li><li>• Managing and delivering the information management service to the Adults and Children's Social Care functions, including the submission of all the required statistical returns to Government regulators.</li><li>• Leading on Information Governance, ensuring corporate compliance with Data Protection and Freedom of Information legislation</li><li>• Leading on records management for the Council, including establishing effective records retention and destruction policies.</li><li>• Responsible for Cyber Security securing ICT infrastructure , maintaining perimeter security.</li></ul>

# Direct Report to Head of Human Resources

## Head of Equality & Diversity

Responsible for:

- Leading on the Council-wide approach to Equality and Diversity (E&D) to meet the Council's statutory equality duty in line with the Equality Act 2010.
- Developing and implementing strategies to mainstream E&D into all aspects of the Council's role as an employer, service provider, community leader and in its decision-making process.
- Using a variety of interventions across the Council to ensure that equality of opportunity, fairness, respect and dignity are fundamental principles that are embedded into the culture of the Council and behaviours of staff.
- Providing high-level specialist advice and guidance on E&D to the Corporate Leadership Team (CLT), Councillors, managers and staff. This can include Fair Treatment Assessments (FTA's) as well as identifying opportunities, interventions and initiatives for improvement on equality practice in the Council.
- Providing or commissioning E&D training within the Council, where appropriate. This includes mandatory corporate E&D training and ad hoc training for staff and members.
- Contributing to the stronger communities agenda for capacity building of voluntary and community groups for minority and under representative groups covered under the Equality Act. This work includes leading or participating in engagement events with local stakeholders.
- Identifying and working closely with partners and other stakeholders to promote equality and diversity and foster good community relations.